

REBUILD



CYCLE 3 TRAINING ACTIVITIES COORDINATION MEETINGS

April-October 2023

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INTRODUCTION

This storyboard refers to REBUILD activities implemented from April to October 2023. The focus is on the implementation of **training activities** and **coordination meetings**.

CYCLE 3 TRAINING ACTIVITIES

- Training of Trainers (online learning + in presence TOT)
- Training activities in the Municipalities

COORDINATION MEETINGS

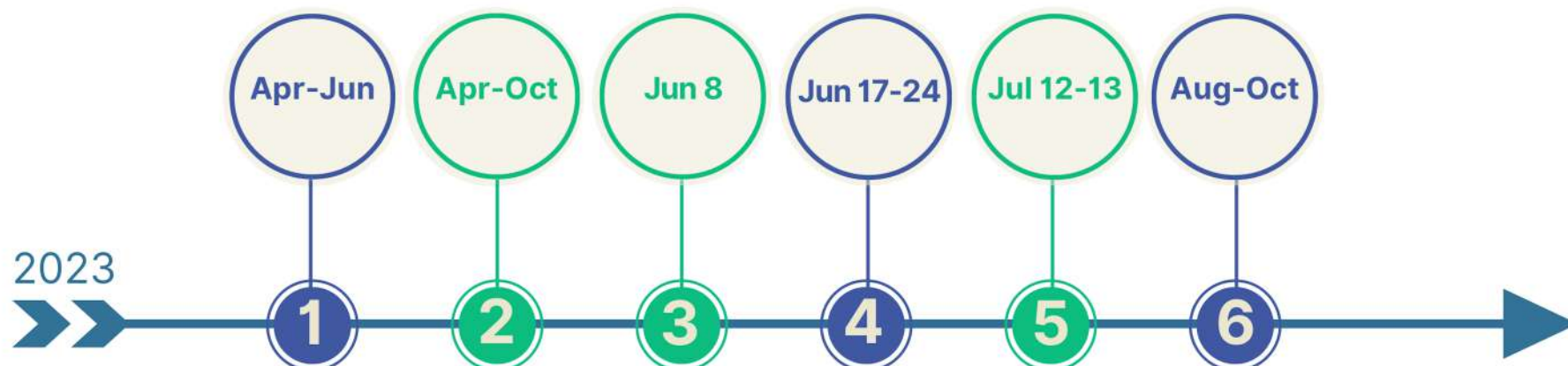
- 4th Technical Board meeting (online)
- 3rd Steering Committee meeting in Trieste (Italy)
- Online Working Groups
Topics: Definition of the concept note for the pilot project on environmental safety; regular meetings with all REBUILD partners; media officers meetings; fishery pilot project coordination meetings

PARTICIPANTS

■ TRAINING ACTIVITIES

■ COORDINATION MEETINGS

	ACTIVITIES	Nr	PARTICIPANTS
①	TOT e-learning (<u>REBUILD platform</u>)	40	Cycle 3 trainers and REBUILD project staff in the municipalities and universities
②	Monthly meetings	33	on average among all project partners
③	4th Technical Board (online)	36	All project partners
④	TOT in-presence (Tripoli)	25	Cycle 3 trainers and universities Project Officers + trainers from MDDSC
⑤	3rd Steering Committee (Trieste)	33	Mayors or representatives of the municipalities, Liaison Manager, REBUILD Coordinator in Libya, MoLG
⑥	Training in the ten Municipalities	150	Municipality staff



CYCLE 3 TRAINING ACTIVITIES



CYCLE 3. PROJECT CYCLE MANAGEMENT AND PUBLIC POLICIES

M.3.1. Project cycle management

M.3.2. Risk Management and tools of Project Management

M.3.3. Public policies

Cycle 3 training deals with **project management**, which is a problem-solving technique to facilitate decision making processes. The focus is on how local development processes can be translated into action by a local authority through projects and public policies.

- **Projects**, from the Latin *proiectare*, refer to push forward, to build something that does not yet exist, to impact on a situation that one wants to **change** in the desired direction. It applies to the most diverse spheres of life and it requires the ability to **find new solutions to evolving complex needs**. Projects can be analysed from 2 points of view: methodological (how activities are organised) and organisational (how to set-up the organisation in order to properly implement the activities).
- **Public Policies** are expressions of the interaction between actors within a Municipality and a legal framework. The focus in Cycle 3 is on methodology, analysis and evaluation of public policies.

EVALUATION OF "CYCLE 3" ACTIVITIES IN LIBYA

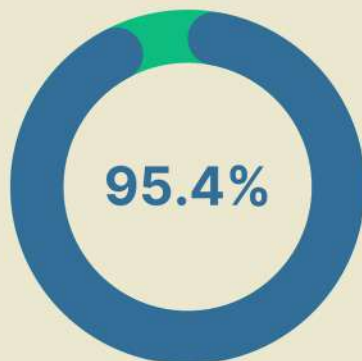
■ TOT - Training of Trainers

For the first time since the beginning of the project, the TOT - Training of Trainers of Cycle 3 took place in Libya (Tripoli). This had a positive impact especially because it was possible to organize field visits and meetings with Libyan stakeholders relevant to the project.

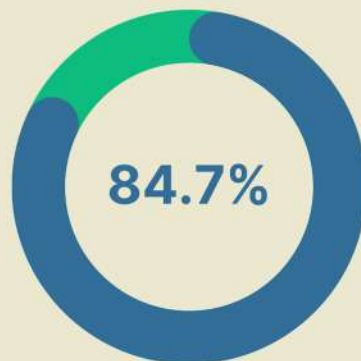
■ Training of municipalities

Field visits were particularly appreciated, although this might be linked to the topic of Cycle 3. Interactivity and participatory methodologies like group work have increased and this practices will be maintained also in future training activities.

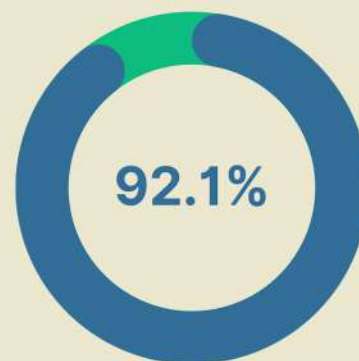
- + Project Cycle Management is a relevant and priority topic
- The selection of participants among municipal officials was not always adequate
- + Training evaluation and self assessment by participants were filled in appropriately
- Many participants complained about the timing of the training (after working hours)



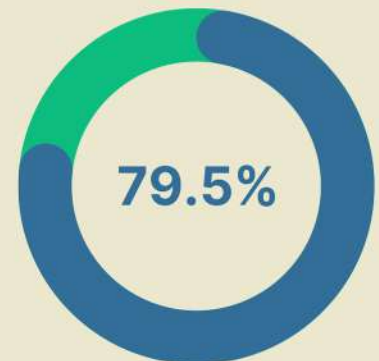
Overall satisfaction with training



Participants evaluating trainers



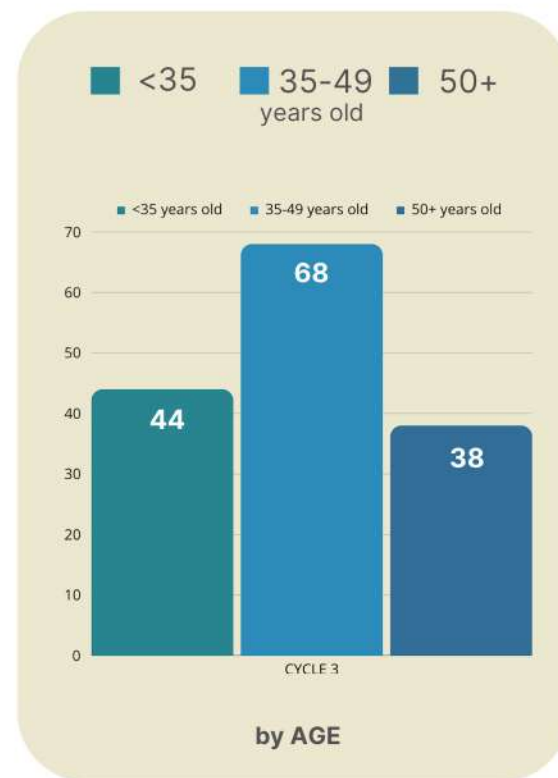
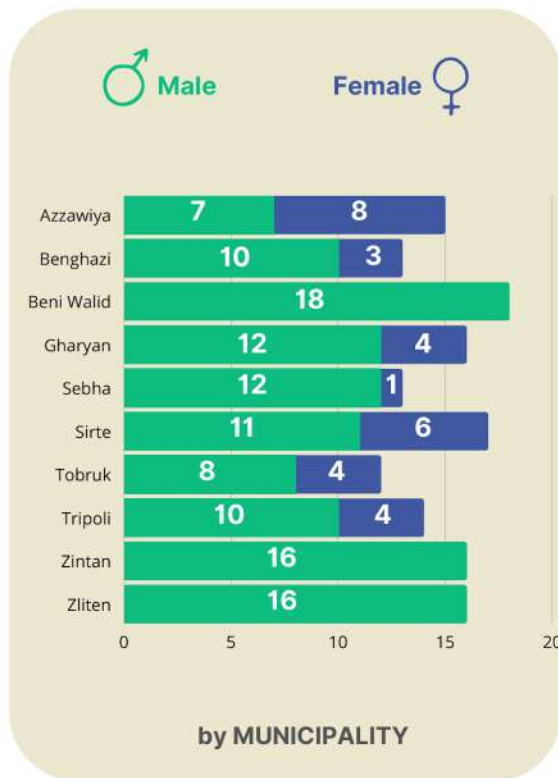
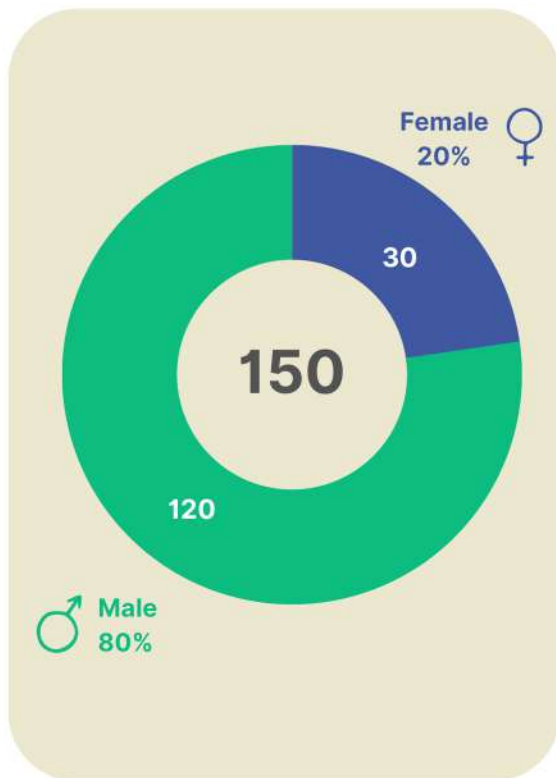
Very positive comments on trainers' skills



Positive comments on active participation during the training

CYCLE 3 PARTICIPANTS

Participants in training activities in the municipalities: **150**



Municipality departments mostly represented:

- project management
- economic activities
- human resources
- urban planning
- environmental sanitation

TRAINING OF TRAINERS (TRIPOLI)

Participants 25
Women 8%

June 17 - 24, 2023



TRAINING OF TRAINERS (TRIPOLI) Field visits: 2

June 17 - 24, 2023



TRAINING OF TRAINERS (TRIPOLI)

June 17 - 24, 2023

Hours of
in-presence
training: 36



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TRAINING IN AZZAWIYA

In-presence participants 15
Women 53,3%

August-September, 2023



TRAINING IN BENGHAZI

In-presence participants 13
Women 23,1 %

September, 2023



TRAINING IN BENI WALID

In-presence participants 18
Women 0 %

August-September, 2023



TRAINING IN GHARYAN

August, 2023

In-presence participants 16
Women 25%



TRAINING IN SEBHA

August, 2023

In-presence participants 13

Women 7,7%

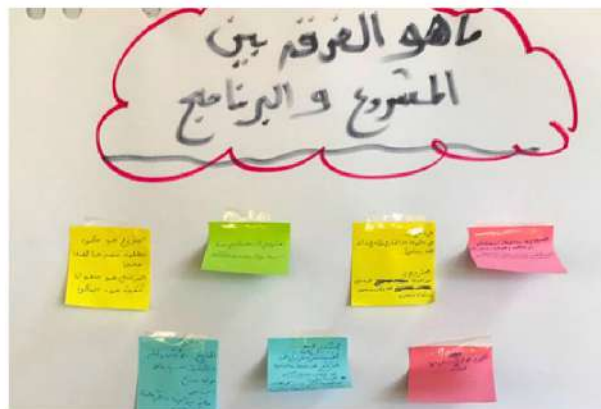


TRAINING IN SIRTE

August, 2023

In-presence participants 17

Women 35,3%



TRAINING IN TOBRUK

August-September, 2023

In-presence participants 12
Women 33,3%



TRAINING IN TRIPOLI

August-October, 2023

In-presence participants 14

Women 28,6%



TRAINING IN ZINTAN

August, 2023

In-presence participants 16

Women 0%



TRAINING IN ZLITEN

August-September, 2023

In-presence participants 16

Women 0%



4TH TECHNICAL BOARD

June 8, 2023 (online)

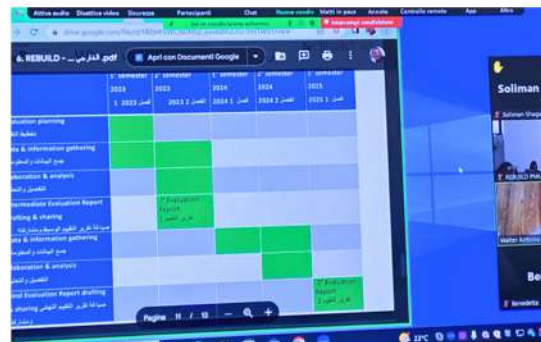
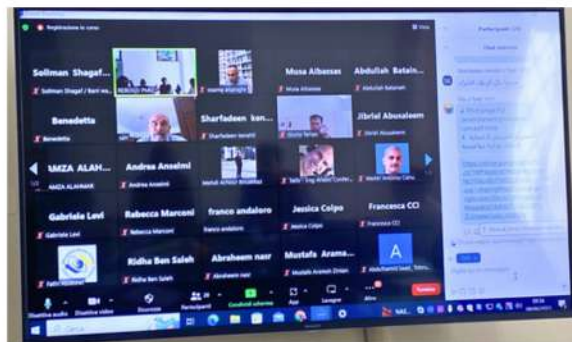
The Technical Board is in charge of the technical supervision of the project, the definition of the annual work plan and the internal monitoring of the project. It is accountable to the REBUILD Steering Committee.

Participants

Project Managers and Media Officers of the municipalities; Project Officers and Assistants of the universities; Project Management Unit in Trento (PMU); Liaison Manager; REBUILD coordinator in Libya; Friuli Venezia Giulia Region; National Institute of Oceanography and Applied Geophysics - OGS; Delegation of the European Union to Libya; CIEDEL; Disamis (external evaluators).

Topics

- Update of the project implementation: while year 1 was devoted to setting the project tools, year 2 focused on the implementation of the activities. The project activities (training, summer school, field visits on pilot project 1) were implemented according to Plan of Action, despite the problem of the transfer of funds from Italy to Libya. This challenge was overcome in spring 2023; afterwards payments are regularly implemented.
- Project monitoring and evaluation
- Amendment to the Grant Contract between the Province of Trento and the European Union
- Budget, procedure to subgrant to universities, communication activities, analysis of the Local Development Plan of each municipality
- Brainstorming around REBUILD after the conclusion of the project, in 2025.



3RD STEERING COMMITTEE

July 12-13, 2023 (Trieste)

The Steering Committee is the decision-making body of the REBUILD project. It promotes the institutional framework for the implementation of project activities and the sustainability of the project results.

Participants

Autonomous Province of Trento; Municipalities of Azzawiya, Benghazi, Beni Walid, Gharyan, Sebha, Sirte, Tobruk, Tripoli, Zintan and Zliten; International Cooperation Centre; Autonomous Region Friuli Venezia Giulia; Liaison Manager; REBUILD coordinator in Libya; Delegation of the EU to Libya and European Committee of the Regions (online); Libyan Ministry of Local Government; National Institute of Oceanography and Experimental Geophysics; Disamis (external evaluators) and TAMSALL project.

Objectives of the meeting

- Monitor project implementation and evaluate the achievements obtained so far
- Approve the 3rd Year Plan of Action (April 2023 - March 2024)
- Pave the way after REBUILD implementation

Methodology

The Steering Committee foresees both field activities and meetings.

Field activities are opportunities for analysing local development practices (day 1).

Meetings are necessary steps for the joint implementation of the project among Libyan and EU partners (day 2).

Field visits

- *The complex of the Old Port* - meeting the Municipality of Trieste and the Port Authority
- *Marano Lagunare* - meeting with San Vito fishermen cooperative, Municipality of Marano Lagunare, Prevention Department of the Health Authority



Storyboard on the 3rd Steering Committee



Video summary of the first 2 years of REBUILD



COORDINATION MEETINGS

REBUILD participation in the MDDSC study visit (Kehl, Germany)

On April 30 - May 1, 2023, one of REBUILD Training Officers participated in a study visit organised by Khel University for trainers and staff of the Municipal Development and Decentralisation Support Centre (MDDSC). The study visit aimed at improving the newly established Libyan national training centre by benchmarking with international Centres. REBUILD blended training approach was presented and discussed as a possible approach to be adopted also beyond the project activities.

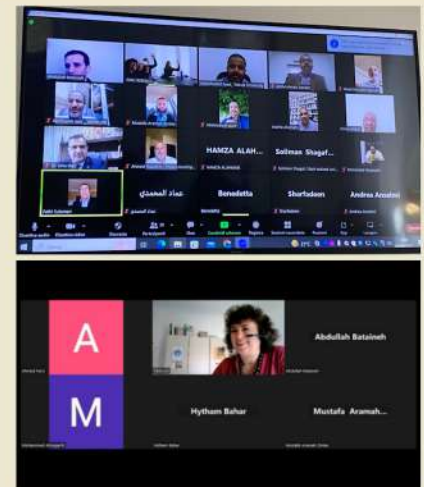


Online working groups

Regular meetings with all REBUILD partners: meetings attended on average by 20-30 persons, where project is monitored and main issues are discussed among the partners, such as: project M&E and audit, financial issues, subgrant procedure, training activities (Cycles 3 and 4), pilot projects, administrative requirements (6-month partners' reports), project, grant contract amendment

Meetings on pilot project on environmental safety: meetings among the five municipalities and MoLG for the finalisation of the project concept note and an operational plan for its implementation.

Meetings among Media Officers: monthly meetings to monitor communication activities carried out, coordinate about the activities planned and discuss the ways of communicating.



Fishery Pilot Project

Within the REBUILD Fishery Pilot Project, in September 2023 the OGS team of experts finalised a report providing a detailed **analysis** across Libya on the fishery ports and markets visited during the **second mission to Libya** (March, 2023). The report contains info-sheets summarising the necessary steps to be undertaken in each inspected sites to achieve EU standards in managing the fishery chain: from the sea to the shop/market. Two sites have been identified for the intervention by the Pilot Action: the fishery port of Zliten and the port of the Turks in Tobruk.

Out of these two candidates, the port of Zliten was chosen as the place where to undertake the on-site works, also considering the need to optimize resources available for the implementation of the intervention.



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REBUILD is a project aiming at strengthening local public services in Libya through a permanent training mechanism delivered by Libyan universities to Libyan municipalities

يهدف مشروع **REBUILD** إلى تعزيز الخدمات العامة المحلية في ليبيا من خلال آلية تدريب دائمة تقدمها الجامعات الليبية للبلديات الليبية.

REBUILD

